

iMAGIC India CTV/OTT Monetization Forecast

Scale with governance

Management review required before scaling

Scenario

BharatWave - Multi-Langu...

Version

V1

Market

India CTV/OTT

Language

Tamil

Health Score

65/100

Confidence

97/100

1. Leadership summary and executive verdict

The one-page decision memo shown in the report, translated into a board-ready PDF section.

Scale with governance

Management review required before scaling. Use this forecast as directional planning evidence and validate it with actual results before scale commitments.

Business health

65/100

Usable with management review

Forecast confidence

97/100

Board-ready

Payback

0.8 months

CAC recovery gate

LTV:CAC

3.53x

Unit economics gate

CTV share

34.5%

Living-room scale signal

This forecast reviews BharatWave - Multi-Language Expansion for the India CTV/OTT market using the submitted subscriber, revenue, cost, language and market inputs.

The model currently indicates scale with governance, with an estimated monthly contribution pool of INR 58.11 Crores (INR 69.18 per MAU) and payback at 0.8 months.

CTV share is 34.5% and estimated monthly ad revenue is INR 68.39 Crores (INR 81.41 per MAU), which should guide premium CTV packaging, ad-tier monetization and demand development.

The monetization channel strategy is classified as Scale-ready monetization model with a readiness score of 79/100.

Monetization concentration risk is classified as Low Risk, with the next diversification focus on grow direct sales.

1.1 Risk watch

- Structural blocker: Ad revenue per MAU needs traceability before use as a baseline.
- Ad Monetization: 62/100 - Uses ad load, fill rate, completion and ad revenue per MAU.
- Benchmark quality: Moderate benchmark support - review generic benchmark areas before external use.

1.2 Next management actions

Strengthen demand and fill rate	
OWNER Ad Ops / Sales	TIMELINE 30-60 days
ACTION Weak fill rate limits ad revenue even when ad-tier scale is available.	

Validate ad revenue quality	
OWNER Revenue / Finance	TIMELINE Immediate
ACTION Very high ad revenue per MAU needs supporting evidence before external use.	

2. Campaign overview

The saved scenario context that appears at the top of the report page.

Scenario	BharatWave - Multi-Language Expansion
Version	V1
Market	India CTV/OTT
Region / Geo	Pan India
Primary language	Tamil
Genre / category	Not specified
Business model	Not specified
Ad tier share	72.0%
Generated	2026-07-19 18:11:29

3. Audience and subscription inputs

MAU	8,400,000
Paid Subscribers	1,350,000

CTV Users	2,900,000
Churn	6.8%

4. Revenue forecast

Subscription Revenue	-
Ad Revenue	-
Commerce Revenue	-
Total Revenue	-

5. Cost and profitability inputs

CAC	INR 480.00
Content Cost	INR 28.00
Infrastructure Cost	INR 6.00
G&A Cost	INR 3.00

6. Detailed health and diagnostic scores

The same Consultant Intelligence diagnostic cards shown in the report page.

Revenue Quality	90/100 - Uses ARPU, contribution and ad revenue per MAU to judge monetization strength.
Cost & Payback	90/100 - Uses CAC, payback and LTV:CAC to judge scaling discipline.
Ad Monetization	62/100 - Uses ad load, fill rate, completion and ad revenue per MAU.
CTV Growth	85/100 - Uses CTV share, incremental reach and monetization readiness.
Retention Quality	85/100 - Uses churn, contribution and LTV:CAC stability.

6.1 Diagnosis cards

Revenue Diagnosis VERDICT Revenue signals support controlled scaling. EVIDENCE Blended ARPU: INR 110.26 per MAU; Ad revenue per MAU: INR 81.41; Estimated monthly ad revenue: INR 68.39 Crores; Ad revenue share: 73.8% MANAGEMENT ACTION Validate whether ad revenue per MAU is structurally defensible before using it in external planning.	-
Cost & Payback Diagnosis VERDICT Unit economics are strong enough for scaling discipline. EVIDENCE CAC: INR 360 per paid user; Payback: 0.8 months; LTV:CAC: 3.53x MANAGEMENT ACTION Use finance governance to protect CAC, payback and contribution margin as scale increases.	-
Ad Monetization Diagnosis VERDICT Ad monetization has usable signals but needs active monitoring. EVIDENCE Ad load: 7.0 min/hr; Fill rate: 59.0%; Completion rate: 85.0% MANAGEMENT ACTION Treat very high ad revenue per MAU as a leadership review item before committing targets.	-
CTV Growth Diagnosis VERDICT CTV scale can support premium living-room strategy. EVIDENCE CTV share: 34.5%; Incremental persons: 2.0 Million; Monetization readiness: 79/100 MANAGEMENT ACTION Build premium CTV packaging around household reach, completion and frequency discipline.	-

Retention & Churn Diagnosis

-

VERDICT

Retention supports confidence in recurring value.

EVIDENCE

Monthly churn: 5.4%; Monthly contribution pool: INR 58.11 Crores (INR 69.18 per MAU); Paid conversion: 16.1%

MANAGEMENT ACTION

Maintain churn discipline while scaling offers and ad-tier monetization.

7. Benchmark comparison

Your value, India benchmark and consultant verdict for each benchmarked metric.

Blended ARPU

YOUR VALUE

INR 110.26

INDIA BENCHMARK

INR 25 - INR 45

CONSULTANT VERDICT

Risk: ARPU is strong; validate pricing, churn and paid/ad-tier mix before aggressive scaling.

Monthly Churn

YOUR VALUE

5.4%

INDIA BENCHMARK

<= 8%

CONSULTANT VERDICT

Strong: Churn is manageable for controlled scaling.

CAC

YOUR VALUE

INR 360

INDIA BENCHMARK

<= INR 900

CONSULTANT VERDICT

Strong: CAC is manageable.

Payback

YOUR VALUE
0.8 months

INDIA BENCHMARK
<= 12 months

CONSULTANT VERDICT
Strong: Payback is acceptable for controlled growth.

LTV:CAC Ratio

YOUR VALUE
3.53x

INDIA BENCHMARK
>= 2.5x

CONSULTANT VERDICT
Strong: LTV:CAC is healthy.

CTV Share

YOUR VALUE
34.5%

INDIA BENCHMARK
>= 20%

CONSULTANT VERDICT
Strong: CTV share is healthy.

Paid Conversion

YOUR VALUE
16.1%

INDIA BENCHMARK
10% - 25%

CONSULTANT VERDICT
Strong: Paid conversion is within a healthy band.

Ad Revenue per MAU

YOUR VALUE
INR 81.41

INDIA BENCHMARK
INR 8 - INR 25

CONSULTANT VERDICT
Risk: Ad revenue per MAU is above benchmark and must be traced before it is used as a planning baseline.

Ad Load

YOUR VALUE
7.0 min/hr

INDIA BENCHMARK
4 min/hr - 10 min/hr

CONSULTANT VERDICT
Strong: Ad load is within a safer monetization band.

Fill Rate

YOUR VALUE
59.0%

INDIA BENCHMARK
60% - 80%

CONSULTANT VERDICT
Watch: Fill rate is low and ad-demand development needs attention.

Completion Rate

YOUR VALUE
85.0%

INDIA BENCHMARK
>= 70%

CONSULTANT VERDICT
Strong: Completion rate is healthy.

CPCV

YOUR VALUE
INR 0.0115

INDIA BENCHMARK
≤ INR 0.3000

CONSULTANT VERDICT
Strong: CPCV is within acceptable range.

8. Growth levers and action plan

Strengthen demand and fill rate

OWNER
 Ad Ops / Sales

TIMELINE
 30-60 days

WHY
 Weak fill rate limits ad revenue even when ad-tier scale is available.

Validate ad revenue quality

OWNER
 Revenue / Finance

TIMELINE
 Immediate

WHY
 Very high ad revenue per MAU needs supporting evidence before external use.

8.1 30/60/90-day action plan

0-30 Days - Strengthen demand and fill rate

OWNER
 Ad Ops / Sales

TIMELINE
 30-60 days

WHY
 Weak fill rate limits ad revenue even when ad-tier scale is available.

0-30 Days - Scale paid acquisition

OWNER
 Marketing

TIMELINE
 Ongoing

WHY
 Recommended by the current forecast signals.

31-60 Days - Validate ad revenue quality**OWNER****Revenue / Finance****TIMELINE****Immediate****WHY**

Very high ad revenue per MAU needs supporting evidence before external use.

31-60 Days - Keep improving content engagement, CTV usage and ad-experience governance while scaling monetization carefully.**OWNER****Business Owner****TIMELINE****30-60 days****WHY**

Content & Viewing: Sustains healthier monetization without creating avoidable churn risk.

9. Risk and watch drivers

9.1 Strength drivers

- Revenue Quality: 90/100 - Uses ARPU, contribution and ad revenue per MAU to judge monetization strength.
- Cost & Payback: 90/100 - Uses CAC, payback and LTV:CAC to judge scaling discipline.
- CTV Growth: 85/100 - Uses CTV share, incremental reach and monetization readiness.
- Retention Quality: 85/100 - Uses churn, contribution and LTV:CAC stability.
- Subscriber and CTV user scale is sufficient for directional forecasting.
- Core subscriber relationships are internally consistent.
- Unit economics support controlled scaling.
- Ad monetization inputs are in a usable operating range.

9.2 Watch drivers

- Ad Monetization: 62/100 - Uses ad load, fill rate, completion and ad revenue per MAU.
- Benchmark quality: Moderate benchmark support - review generic benchmark areas before external use.

9.3 Risk drivers

- Structural blocker: Ad revenue per MAU needs traceability before use as a baseline.

10. Forecast confidence and benchmark quality

Confidence score 97/100 Board-ready	Benchmark source India benchmark catalog India CTV/OTT reference layer
Recommendation count 1 Action signals	Health score 65/100 Business readiness
Benchmark Source	India benchmark catalog - The forecast has usable benchmark support, but some areas still depend on generic or lower-quality ranges.
Benchmark Coverage	100% - 12 of 12 report benchmark metrics are supported by the active benchmark catalog.
Benchmark Quality	68/100 - Quality score reflects how suitable the active benchmark catalog is for consultant-grade report guidance.
Confidence Impact	0 pts - Benchmark support influences the displayed confidence view for this forecast.

11. Scenario planning

Growth Case with monetization controls Scenario view compares the current forecast against conservative, growth and monetization paths so leadership can choose the right operating posture instead of treating one forecast as the only answer.	
Conservative Case RISK Low Risk FIT 104/100 EXPECTED EFFECT Lower execution pressure with slightly softer revenue upside but better reliability for risk-sensitive decisions.	

Monetization Case RISK Low Risk FIT 100/100 EXPECTED EFFECT Improves ad revenue per MAU and sales monetization without relying only on user growth.
Growth Case RISK Low Risk FIT 98/100 EXPECTED EFFECT Improves MAU, paid base, CTV reach and advertiser scale, but may increase CAC and churn risk.
Base Case RISK Low Risk FIT 92/100 EXPECTED EFFECT Maintains the current forecast view for boardroom, sales and operating review alignment.

12. Content and viewing intelligence

Viewing depth 82/100 Strong viewing depth	Primary language Tamil 25.0%
Language count 6 Active language mix	Ad experience risk Low experience risk 12/100 risk score
Monetization fit Ad-led hybrid Content-to-monetization fit	

The content and viewing base can support ad monetization, but ad-experience guardrails should stay active. Viewing quality is strong enough to support controlled monetization expansion.

This section uses existing content, language, viewing, ad experience and monetization inputs. It does not add advertiser creative-planning fields.

12.1 Content/viewing diagnosis cards

Language Monetization Fit	Regional depth available - The language mix gives the business more options for regional packaging, retention programming and advertiser-facing moments.
Viewing Depth	Strong viewing depth - Viewing depth and CTV engagement are strong enough to support premium monetization conversations.
CTV Engagement Strength	34.5% CTV share - CTV usage is strong enough to support living-room monetization narratives.
Ad Experience Risk	Low experience risk - Fill rate should improve before adding more ad supply.
Content-to-Monetization Fit	Ad-led hybrid - The content and viewing base can support ad monetization, but ad-experience guardrails should stay active.

12.2 Language mix used

Tamil DECLARED SHARE 25.0% PLANNING READOUT Secondary language depth for regional engagement or package testing.
Telugu DECLARED SHARE 25.0% PLANNING READOUT Secondary language depth for regional engagement or package testing.

English

DECLARED SHARE
15.0%

PLANNING READOUT
Secondary language depth for regional engagement or package testing.

Kannada

DECLARED SHARE
15.0%

PLANNING READOUT
Secondary language depth for regional engagement or package testing.

Hindi

DECLARED SHARE
10.0%

PLANNING READOUT
Secondary language depth for regional engagement or package testing.

Malayalam

DECLARED SHARE
10.0%

PLANNING READOUT
Secondary language depth for regional engagement or package testing.

12.3 Ad experience risk drivers

- Fill rate should improve before adding more ad supply.

12.4 Content and viewing guardrails

- Treat viewing depth and CTV share as monetization capacity signals, not only engagement metrics.
- Ad-load changes should still be governed by completion and churn trends.

- Multi-language depth should be tied to actual viewing and package demand, not only content availability.
- Keep CTV and mobile monetization stories separated for clearer pricing logic.

13. Monetization channel strategy

Channel readiness 79/100 Scale-ready monetization model	Inventory mix coverage 100.0% Inventory sales mix
Controlled channels 50.0% Premium-controlled share	Open programmatic dependency 50.0% Dependency pressure
Concentration risk Low Risk 26/100 risk score	

The monetization model has a useful balance of controlled revenue channels and execution readiness. Focus on disciplined pricing, reporting and churn-safe ad experience.

This section diagnoses the OTT/CTV business monetization operating model. It does not plan media spend across external media placements.

13.1 Concentration risk and diversification

Channel risk score RISK LEVEL Low Risk SCORE 26/100 SUMMARY Channel concentration is controlled. Continue governance while scaling premium monetization.	
Dominant channel CHANNEL Open Programmatic SHARE 50.0%	

Next diversification focus

Grow direct sales

13.2 Channel risk drivers

- Open programmatic is meaningful; watch pricing discipline and cannibalization.

13.3 Diversification recommendations

Grow direct sales		
PRIORITY Medium	OWNER Sales Leadership	TIMELINE 60-90 days
RECOMMENDATION Build a direct-sales pipeline around premium CTV, regional language cohorts and tentpole content.		
EXPECTED IMPACT Improves premium pricing control and advertiser relationship depth.		

Fix enablement gap		
PRIORITY High	OWNER Ad Ops / Data / Product	TIMELINE 30-60 days
RECOMMENDATION Improve ad-server controls, reporting proof and first-party audience packaging before scaling premium deals.		
EXPECTED IMPACT Reduces delivery risk and improves buyer confidence.		

13.4 Operating inputs used

Inventory priority	
CTV high	MOBILE medium

Readiness input score

SALES

3/5

AD SERVER/PROGRAMMATIC

4/5

FIRST-PARTY DATA

2/5

Commerce layer

basic - Commerce readiness is treated as an operating capability, not an advertiser media-planning input.

13.5 Current inventory sales mix diagnosis

Direct Sales

CURRENT SHARE

15.0%

BUSINESS ROLE
Premium negotiated revenue and strategic advertiser relationships.

DIAGNOSIS
Direct sales is light; strengthen premium sales motion.

PMP / Programmatic Guaranteed

CURRENT SHARE

25.0%

BUSINESS ROLE
Controlled programmatic demand, better floor discipline and cleaner buyer access.

DIAGNOSIS
PMP/PG can support yield stability.

Open Programmatic

CURRENT SHARE

50.0%

BUSINESS ROLE
Demand breadth and remnant fill.

DIAGNOSIS
Open programmatic dependency is high; monitor yield and cannibalization.

Sponsorship / Branded Content

CURRENT SHARE

10.0%

BUSINESS ROLE

Premium contextual revenue around tentpole content and language moments.

DIAGNOSIS

Sponsorship contribution is visible.

13.6 Execution readiness

Sales Team Readiness	3 - Needs sharper package narrative, buyer handling and owner cadence.
Ad Server / Programmatic Readiness	4 - Operationally strong enough for controlled deal execution.
First-Party Data Readiness	2 - Audience segments and reporting need strengthening.
Commerce / Shoppable Layer	3 - Treat commerce-linked monetization as pilot-stage until tracking improves.

13.7 Monetization action plan

Improve first-party audience readiness and reporting proof for premium monetization.

PRIORITY

Medium

OWNER

Data / Product

TIMELINE

60 days

EXPECTED IMPACT

Enables stronger audience packages and better renewal conversations.

13.8 Operating guardrails

- Keep ad-load increases governed by churn and completion quality.
- Treat weak fill rate as a demand-quality and package-readiness issue.
- Open programmatic dependency is not the main risk, but it should still be watched.
- Direct, PMP/PG and sponsorship channels can be used for controlled yield growth.
- Diversification is healthy enough for controlled scaling with governance.
- All monetization recommendations are directional and require Revenue, Ad Ops, Product and Finance approval before operating commitments.

14. CTV ad monetization assumptions

Base CPM	INR 390.00
Fill Rate	59.0%
Completion Rate	85.0%
Ad Load	7.00

15. Scenario simulator

Saved scenario and sensitivity data shown in the report scenario section.

Base case	Use the saved forecast as the current planning baseline for revenue, payback, LTV:CAC and CTV monetization.
Upside case	Improve CTV fill, completion, paid conversion or ARPU before scaling if leadership wants a stronger growth case.
Downside case	Pressure-test churn, CAC, content cost and ad demand before approving aggressive investment.
Management use	Create a new scenario version whenever a major assumption changes.

16. Detailed consultant recommendations

Each recommendation below is formatted as a management brief, not a raw data row. It separates the issue, evidence, impact, root cause, action, owner and risk so it can be reviewed by Finance, Product, Revenue and Leadership teams.

CONTENT & VIEWING

Content and viewing monetization action required			Medium - 64/100
OWNER Business Owner	TIMELINE 30-60 days	CONFIDENCE Medium	
ISSUE Content and viewing monetization action required			
EVIDENCE Strong viewing depth; ad experience status: Low experience risk.			
BUSINESS IMPACT Content depth, viewing habit, CTV usage and ad experience directly affect monetization quality and forecast credibility.			
LIKELY ROOT CAUSE The current forecast signals show a content, viewing or ad-experience constraint that should be reviewed before scaling monetization pressure.			
RECOMMENDED ACTION Keep improving content engagement, CTV usage and ad-experience governance while scaling monetization carefully.			
EXPECTED IMPACT Sustains healthier monetization without creating avoidable churn risk.			
EXECUTION RISK If this is ignored, the forecast may overstate monetization capacity or create avoidable churn/ad-experience pressure.			

17. Actuals-led learning

Actuals pending
Actual business results have not been entered for this forecast. Add actuals after the reporting period to create a calibration view and improve the next forecast version.

18. Use notes and disclaimer

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